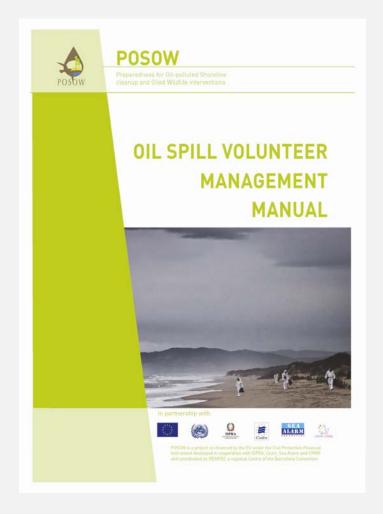


# Chain of Command

















#### Volunteers in the chain of command

An adequate communication process must be established through the whole chain of command

- To reduce the risk of misuse of human resources
- To optimise the interaction of entities with volunteers





#### Volunteers in the chain of command

- During the planning period authorities should defined
  - Volunteer integration within the chain of command
  - Institution whom volunteers must refer to
  - Communication system among operators
  - Unambiguous flow of information
  - Role and responsibilities
  - Delivery of spot training courses
  - Updates.

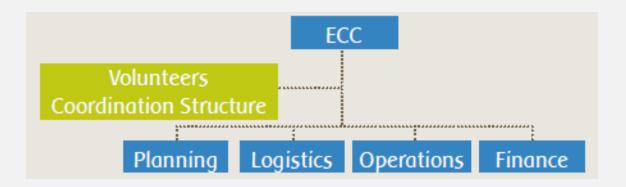


#### Coordination Structure

Optimizes the interaction of all the entities



Dedicated coordination structure



**ECC**: Emergency Central Coordination

VCS: Volunteer Coordination Structure



# General communication approach A Clear communication process

- Reduces
  - Assignments by unauthorized people or entity
  - Uncoordinated inputs
  - Conflicting instructions to volunteers
  - Delays due to misinterpretations of instruction

#### Enables

- Defining priorities for volunteers
- A permanent updated overview of who is working, where they are and what they are doing.





#### Communications methods

- "Face to face" communication
- Remote communication
  - Radio devices
    - Consider associations equipped with radio devices and trained members
  - Mobile phones and/or smartphones
    - Difficulties to differentiate response calls from private ones





#### Volunteers arrival

- A general briefing should be provided to all volunteers at arrival
  - Mostly on
    - Features of the polluted area
    - Type and characteristics of the pollution
    - Chain of command and communication procedure
    - Reception system dedicated to volunteers (Volunteer Logistics Management Chapter)
    - Registration procedures and application form for volunteer certificate (*Template documentation* Chapter).



#### Volunteers arrival

- A general briefing should be provided to all volunteers at arrival
  - Mostly on
    - Roles and tasks required
    - Proper use of the personal protective equipment (PPE)
    - Health and safety information
    - "Not to do" list to avoid putting themselves and others in danger or damaging the surrounding environment.



#### Volunteers arrival

- If specific tasks are necessary then related trainings should be organised
- The training course can be delivered to the team leaders and/or representatives who then can disseminate knowledge
- In case of spontaneous volunteer contributions this may become extremely complex



## On-site Daily Briefing and debriefing

#### The morning briefing is essential to

- Explain operation to be carried out
- Detail objective of the day
- Give instructions on equipment use
- Detail working hours, break time
- Brief operators on health and safety
- Explain procedure in case of accident
- Explain task assignment and spatial organization
- Waste management instructions
- Reaffirm and/or redefine roles





## On-site Daily Briefing and debriefing

- The evening debriefing is essential for:
  - Recording work progresses
  - Reporting problems
  - Post Incident Reports (PIR)
  - Accident/near miss reporting (Part 2)
  - Monitoring volunteers' morale and wellbeing preventing dissatisfaction and burnout episodes
  - Receiving suggestions for activities improvement



#### Lessons identified and learnt

- Oil spill response has to be always implemented and followed up
  - Identify lesson and find its response on a daily basis (briefings/debriefings)
  - Identify the main lessons learnt and build their consequences into improved response procedures once the incident is over (cold debriefings)





#### Lessons identified and learnt

- To turn issue identified into lesson learnt, create a lessons matrix from all the post event reports.
  - Debriefing Reports
  - Post incident reports (PIR)
  - Management Reports
  - Accident/Near Miss reports
  - Collated Media Reports
  - Feedback Surveys from participants





#### POSOW

Preparedness for Oil-polluted

Shoreline cleanup and

Oiled Wildlife interventions

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